

CSP Mismanagement Summary 1.pdf

Copy\_of\_CPT544\_DEC2013\_Index\_Code\_-\_Project\_Code\_-\_Cost\_Account\_Matrix.pdf

REV1\_FINAL\_DEC2013\_APP\_A\_COST\_REPORTS.pdf

CSP500M24M.pdf

contingency\_DEC2013\_APP\_A\_COST\_REPORTS.pdf

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## Central Subway Project \$500M/24M

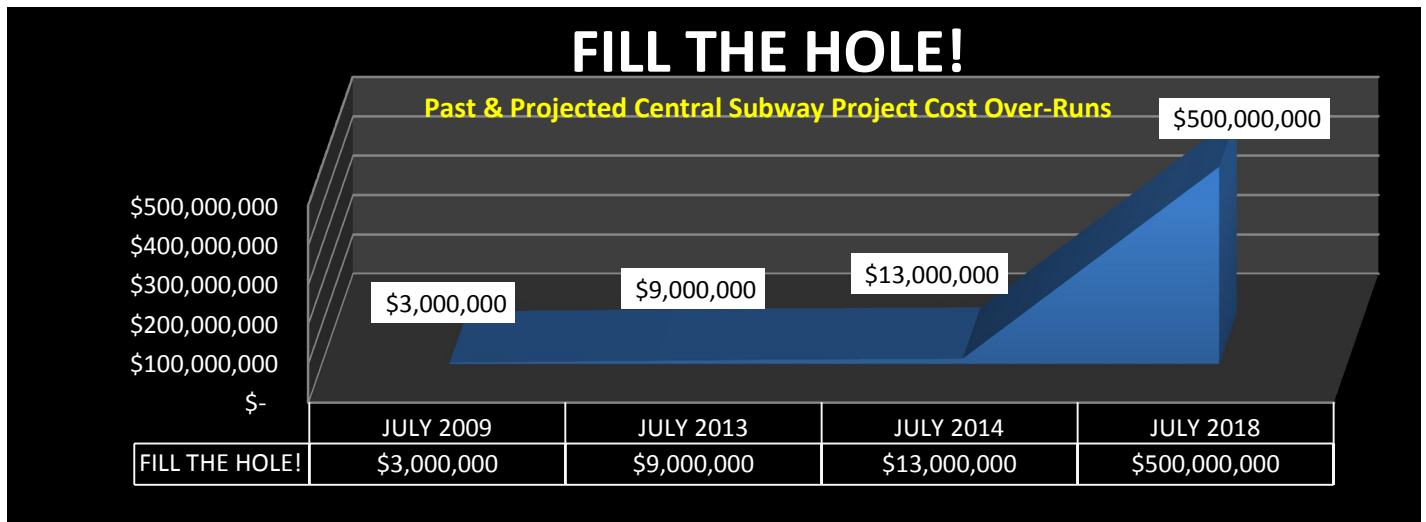
“Start digging a hole and make it so big, there's no alternative to coming up with the money to fill it in.”

- Willie Brown, July 27, 2013 SF Chronicle

### \$500 million and 24 months projected overruns to be paid for by SF Taxpayers

August 2013: the Central Subway Project’s sole Cost Engineer, LaVonda Atkinson, contacted the San Francisco Controller’s Office Whistleblower hotline to report large-scale accounting discrepancies. Ms. Atkinson had only been on the job for 3 weeks . . . just days after Former Mayor Willie Brown’s July 2013 glaring statements regarding mismanagement of costly public projects.

July 2014: Now a full year after Mrs. Atkinson informed SFMTA Chairman Ed Reiskin’s office, the SF Controller’s office and the Federal Transit Authority’s Program Management Office tasked with overseeing the Central Subway Project - no effort has been taken to improve program management or cost controls. Instead of proper program management, Mr. Reiskin and Mayor Ed Lee are asking the SF Tax Payers to “**Fill the hole.**”



**\$3,000,000 HOLE:** In December 2009 the Central Subway Program Managers John Funghi (Program Director) and Eric Stassevitch (Program Manager of Services) had a **\$3 million dollar hole to fill**. The excuse? Poor Project Controls. The Solution promised in a written letter from Funghi and Stassevitch to the FTA PMOC dated January 2010 stated that, “Appropriate Project Control policies, software and staff have been put in place to prevent recurrence.”

**\$13,000,000 HOLE:** By December 2013 Funghi and Stassevitch had grown the \$3 million dollar hole into a \$13 million dollar hole. What happened? According to Central Subway Project Meeting Minutes, the Cost Engineer, LaVonda Atkinson, who was hired July 2013, was tasked with *beginning* to write the Project Controls procedures in January 2014. More than 4 years after promising to establish project controls, neither Funghi nor Stassevitch have attempted to properly manage or control the project.

**\$500,000,000 HOLE:** In 2011 a CPA Firm, at the request of Supervisor David Campos, conducted an analysis of the Central Subway Project and forecasted a \$400 million dollar over-run. That estimate was a best case scenario with proper management! Based on historic cost performance on the Program, the external CPA analysis and the internal analysis by the Program’s Cost Engineer - it is reasonable to forecast a minimum \$500 million dollar over-run on the Central Subway Project.



## Central Subway Project \$500M/24M

“Start digging a hole and make it so big, there's no alternative to coming up with the money to fill it in.”

- Willie Brown, July 27, 2013 SF Chronicle

HOW DID WE GET HERE? The summary above is a good start, but in terms of practical details, where and how did the management and oversight breakdown?

**A. BUDGET MISAPPROPRIATION** - basic budgeting principals have been disregarded to give the false impression that the Project is on Budget.

PROJECT	BUDGET	EXPENSES	<b>Is this project on budget?</b> <b>NO!</b> There are \$30 Million dollars in expenses that are <u>not budgeted for</u> . This project is <u>\$30M over-budget</u> .
Task A	\$10M	\$10M	
Task B	\$20M	\$20M	
Task C	\$30M	\$30M	
Task D	--	\$10M	
Task E	--	\$20M	
<b>TOTAL</b>	<b>\$60M</b>	<b>\$90M</b>	

As of April 2014, there were \$13 Million dollars in Central Subway expenses on unbudgeted line items.

PROJECT	ORIGINAL BUDGET	EXPENSES	COOKED BOOKS BUDGET	<b>Is this project on budget?</b> <b>NO!</b> Changing the Budget to match how much is spent <u>does not “fix”</u> the over-runs! This project is <u>\$58M over-budget</u> .
Task A	\$10M	\$20M	\$20M	
Task B	\$20M	\$28M	\$28M	
Task C	\$30M	\$40M	\$40M	
Task D	--	\$10M	\$10M	
Task E	--	\$20M	\$20M	
<b>TOTAL</b>	<b>\$60M</b>	<b>\$118M</b>	<b>\$118M</b>	

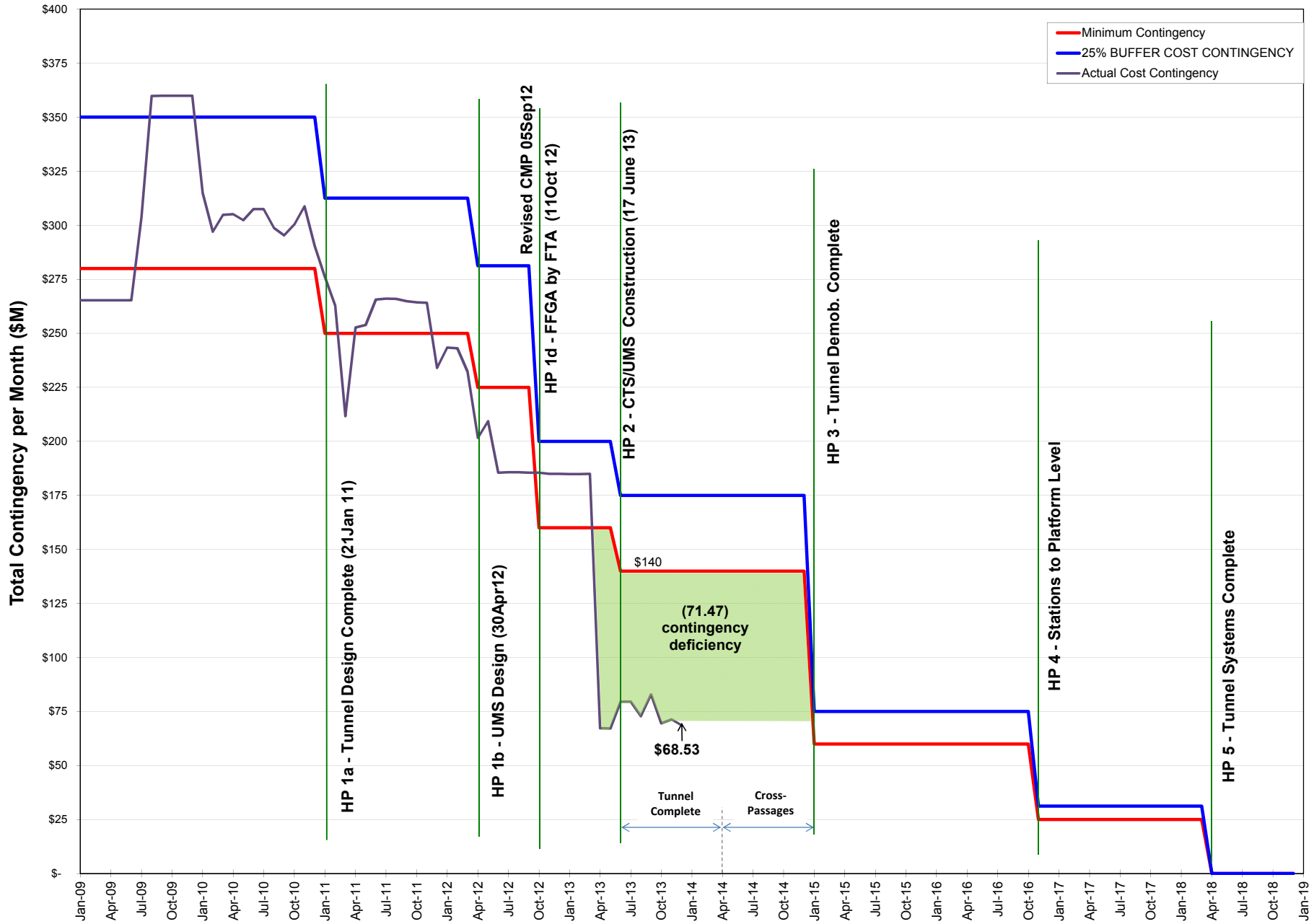
In cost reports submitted to the FTA PMOC, Stassevitch directed Mrs. Atkinson to “cook the books” by setting budgets equal to past expenditures in order to give the false appearance that the Project is on budget.

## B. PROJECT CONTROLS OBSTRUCTION

The FTA PMOC recommended that Central Subway implement a project controls software solution to avoid cost reporting delays and errors. As of July 2014, Stassevitch and Funghi have obstructed and disallowed the use of the Electronic Project Controls (EPC) system.

<ul style="list-style-type: none"> <li>• <u>Aug 2013</u>: EPC reporting errors identified by Cost Engineer; directed to produce reports via Excel</li> </ul>	<ul style="list-style-type: none"> <li>• <u>Nov 2013</u>: Stassevitch forbids EPC team from correcting the EPC system issues. Project Controls members are instructed to ignore all correspondence and/or requests for information.</li> </ul>
<ul style="list-style-type: none"> <li>• <u>Sept 2013</u>: Consultant analysis reveals only 60% accuracy in cost reporting [GRADE: D-] (identified over \$140 million dollars in cost reporting errors)</li> </ul>	
<ul style="list-style-type: none"> <li>• <u>Oct 2013</u>: Estimate 3 months to repair or 6 months for full reconstruction w/minor cost differential</li> </ul>	<ul style="list-style-type: none"> <li>• <u>Jan 2014</u>: Stassevitch directs Program’s cost engineer to falsify cost reports.</li> </ul>

# CENTRAL SUBWAY PROJECT Cost Contingency Drawdown



SFMTA CENTRAL SUBWAY PROJECT  
7.3 PROJECT CONTINGENCY MANAGEMENT TREND REPORT

Report Date: December 2013

Cost Element	Contract Cost				Contingency					Budget	Status of Contract	
	Original Contract Value Revised Sept 2013	Approved Changes	Potential Changes	Estimate At Completion (EAC) a + b + c	Original Contingency set at Contract Award	Contingency Adjustment Transfers	Revised Authorized Contingency	Remaining Contingency after Approved Changes Deduction g - b	Remaining Contingency after Potential Changes Deducted h - c	EAC + Remaining Contingency l + d		
	a	b	c	d	e	f	g	h	i	j		
SCC10-50	<b>Contract Description</b>											
1250	Utility Relocation Package #1 <i>CN1250 - Department of Technology</i>	9,273,939	2,694,211	0	11,968,150	1,953,377	(1,953,377)				11,968,150	Construction Completed in 2012
		166,756	0	0	166,756						166,756	
1251	Utility Relocation Package #2 <i>CN1251 - Department of Technology</i>	16,832,550	3,962,032	0	20,794,582	5,367,297	(5,367,297)				20,794,582	Construction Completed in 2013
		108,250	0	0	108,250						108,250	
1252	Guideway Tunnel	233,584,015	(2,323,819)	1,214,145	232,474,341	53,658,464	(33,687,138)	19,971,326	22,295,145	21,081,000	253,555,341	68.72% Completed Construction
1253	Union Square/Market Street Station [UMS]	294,030,586	90,000	0	294,120,586	5,000,000	(90,000)	4,910,000	4,820,000	4,820,000	298,940,586	3.47% Completed Construction
1254	China Town Station [CTS]	247,567,811	0	13,000	247,580,811	5,000,000	0	5,000,000	5,000,000	4,987,000	252,567,811	4.70% Completed Construction
1255	Moscone Station [MOS]	158,089,000	0	0	158,089,000	5,000,000	0	5,000,000	5,000,000	5,000,000	163,089,000	4.27% Completed Construction
1256	Surface Trackwork & Systems [STS]	139,989,000	0	0	139,989,000	5,000,000	0	5,000,000	5,000,000	5,000,000	144,989,000	3.52% Completed Construction
	OTHER	30,563,332	0	0	30,563,332	1,160,000	0	1,160,000	1,160,000	1,160,000	31,723,332	
	<b>SCC 10-50 Construction Sub_Total</b>	<b>1,130,205,239</b>	<b>4,422,424</b>	<b>1,227,145</b>	<b>1,135,854,808</b>	<b>82,139,138</b>	<b>(41,097,812)</b>	<b>41,041,326</b>	<b>36,618,902</b>	<b>35,391,757</b>	<b>1,177,902,811</b>	
		<b>Approved Budget</b>				<b>Contingency</b>					<b>Budget</b>	
SCC 60	Right of Way Properties	36,511,799	0	0	36,511,799	1,000,000	0	1,000,000	1,000,000	1,000,000	37,511,799	
SCC 70	Light Rail Vehicles	24,108,712	0	0	24,108,712	2,276,941		2,276,941	2,276,941	2,276,941	26,385,653	
SCC 80	Professional Services	310,618,041			310,618,041	18,221,079	0	18,221,079	18,221,079	18,221,079	328,839,120	
					0							
	<b>Total [Excluding Unallocated Contingency]</b>	<b>1,501,443,791</b>	<b>4,422,424</b>	<b>1,227,145</b>	<b>1,507,093,360</b>	<b>103,637,158</b>	<b>(41,097,812)</b>	<b>62,539,346</b>	<b>58,116,922</b>	<b>56,889,777</b>	<b>1,570,639,383</b>	
SCC 90	Unallocated Contingency	<b>\$ 3,883,479</b>									<b>5,992,766</b>	
		BASELINE										
		<b>Total Project Cost</b> 1,576,632,149 <b>Current Total Contingency</b> 62,882,543 <b>Recommended Minimum at Current Hold Point</b> 140,000,000 <b>Above/Below</b> (77,117,457)										

Project	Table A1:CONTINGENCY ALLOCATIONS	COST ACCOUNT DESCRIPTION	Sum of BUDGET
CPT544 CENTR	93 - CN 1252 ALLOCATED CONTINGENCY	1.3.083.93.040.08 - TUNNEL REMAINING CONTINGENCY	\$ 19,971,326.00
	94 - UMS-1253 ALLOCATED CONTINGENCY	1.3.084.94.040.08 - UMS: AC:ALLOCATED CONTINGENCY	\$ 4,910,000.00
	95 - CTS-1254R ALLOCATED CONTINGENCY	1.3.085.95.040.08 - CTS: AC:ALLOCATED CONTINGENCY	\$ 5,000,000.00
	96 - YBM-1255 ALLOCATED CONTINGENCY	1.3.086.96.040.08 - YBM: AC:ALLOCATED CONTINGENCY	\$ 5,000,000.00
	99 - STS-1256 ALLOCATED CONTINGENCY	1.3.087.99.040.08 - STS: AC:ALLOCATED CONTINGENCY	\$ 5,000,000.00
	97 - ALLOCATED CONTINGENCY	1.3.021.97.040.06 - ARTA:AC-ARTS COMMISSION	\$ 1,160,000.00
		1.3.063.97.080.03 - AC: AECOM-EPC JV CS-149-PM	\$ 13,905,845.00
		1.3.141.97.080.04 - PROF:AC:CONSTRUCTION ADMIN AND MC	\$ 2,956,812.00
		1.3.144.97.080.08 - PROA: AC STARTUP	\$ 1,358,422.00
		1.4.091.97.070.01 - LRVA:AC: LIGHT RAIL VEHICLES	\$ 2,276,941.00
		1.5.015.97.060.01 - REAA:AC: RE:PROCURE&RELOCATE	\$ 1,000,000.00
	91 - UNALLOCATED CONTINGENCY	1.7.500.91.090.00 - UNALLOCATED CONTINGENCY	\$ 5,992,766.00
<b>CPT544 CENTRAL SUBWAY PROJECT Total</b>			<b>\$ 68,532,112.00</b>
CPT690 TBM RE	97 - ALLOCATED CONTINGENCY	2.3.089.97.040.01 - AC:CN1277: CPT690 ALLOCATED CONTIN	\$ 220,000.00
<b>CPT690 TBM RETRIEVAL SHAFT RELOCATION Total</b>			<b>\$ 220,000.00</b>
<b>Grand Total</b>			<b>\$ 68,752,112.00</b>

Controller's Index Code Code	Project Code	Project Code Title	Project Cost Account	NOTES
357905	CPT5441111	NEW CENTRAL SUBWAY(CE)-PM	1.1.011.01.080.01 - PE:SFMTA Labor-Project Management	Maintain Phase 1 Actuals: \$7,935,949.1; no impact on index code
357906	CPT5441112	NEW CENTRAL SUBWAY(CE)-ENG SVC	1.1.012.01.080.01 - PE:SFMTA Labor-Engineering Service	Maintain Phase 1 combined Index Code Actuals: \$8,895,198.98; \$1,327,739.77 balance to phase 2 equivalent
PWM435MPFU NA	CPT544112313	3022K/3596K-BCM LABOR	1.1.012.01.080.01 - PE:SFMTA Labor-Engineering Service	Maintain Phase 1 combined Index Code Actuals: \$8,895,198.98; \$34,629.99 balance to phase 2 equivalent
PWM435MPFU NA	CPT544112351	3596K-CONSULTANCY CONTRACT	1.1.012.01.080.01 - PE:SFMTA Labor-Engineering Service	Maintain Phase 1 combined Index Code Actuals: \$8,895,198.98; no impact to index code
PWM435MPFU NA	CPT544112352	3596K-URS CORPORATION	1.1.012.01.080.01 - PE:SFMTA Labor-Engineering Service	Maintain Phase 1 combined Index Code Actuals: \$8,895,198.98; \$22,899.55 balance to phase 2 equivalent
PWM435MPFU NA	CPT544112613	3038K BCM LABOR	1.1.012.01.080.01 - PE:SFMTA Labor-Engineering Service	Maintain Phase 1 combined Index Code Actuals: \$8,895,198.98; \$4,948.08 balance to phase 2 equivalent
357907	CPT5441113	NEW CENTRAL SUBWAY(CE)-CON MGMT	1.1.013.01.080.01 - PE:SFMTA Labor-Constr. Management	Maintain Phase 2 combined Index Code Actuals at Budget = Actuals \$41,657; no impact on index code
359548	CPT544112G	NEW CENTRAL SUBWAY(CE)-MTA SVCS PLANNING	1.1.014.01.080.01 - PE:SFMTA Labor-Planning Services	Maintain actuals = budget \$690; no impact on index code
359544	CPT544112D	NEW CENTRAL SUBWAY(CE)-MTA REAL ESTATE	1.1.015.01.060.01 - REAL:Real Estate:Procure&Relocate	
35CPT544112H	CPT544112H	NEW CENTRAL SUBWAY(CE)-REAL ESTATE	1.1.015.01.060.01 - REAL:Real Estate:Procure&Relocate	
PTC045MCPF03	CPT544112E	NEW CENTRAL SUBWAY(CE)-W/A TO DPT	1.1.016.01.080.01 - PE:SFMTA Labor-DPT	Maintain Phase 1 combined Index Code Actuals at Budget = Actuals \$349,276; no impact on index code
357908	CPT5441125	NEW CENTRAL SUBWAY(CE)-OTH MUNI	1.1.019.01.080.01 - PE:SFMTA Labor-Other SFMTA	Maintain combined index code actuals phase 1 at budget = actuals \$582,735; no impact on index code
357909ART001	CPT544112A	NEW CENTRAL SUBWAY(CE)-W/A TO ARTS COMM	1.1.021.01.080.01 - PE:CTYCO-Arts Commission	Maintain combined index code Phase 1 total budget = actuals \$386,910; no impact on index code



Controller's Index Code Code	Project Code	Project Code Title	Project Cost Account	NOTES
35CPT544112B	CPT544112B	NEW CENTRAL SUBWAY(CE)-W/A TO FIRE DEPT	1.1.022.01.080.01 - PE:CTYCO-Fire Department	Maintain Phase 1 actuals budget = actuals \$14,055; no impact on index code
35CPT544112C	CPT544112C	NEW CENTRAL SUBWAY(CE)-CITY ATTORNEY	1.1.023.01.080.06 - REAL: Real Estate: City Attorney	
35CPT544112P	CPT544112P	NEW CENTRAL SUBWAY(CE)-CITY PLANNING	1.1.026.01.080.01 - PE:CTYCO-Planning	Maintain budget = actuals \$123,290.07; no impact on index code
35CPT544112F	CPT544112F	NEW CENTRAL SUBWAY(CE)-DPH	1.1.027.01.080.01 - PE:CTYCO-Depart. of Public Health	Maintain budget = actuals \$1,691.50; no impact on index code
470336	CPT544112131	1424J-W/A TO CWP-SEWER OPERATIONS	1.1.028.01.080.01 - PE:CTYCO-Public Util Comm. (PUC)	Maintain Phase 1 combined Index Code Actuals at Budget = Actuals \$39,168.13; <b>\$55,258.49</b> to phase 2 equivalent
470333	CPT544112K	NEW CENTRAL SUBWAY(CE)-PUC	1.1.028.01.080.01 - PE:CTYCO-Public Util Comm. (PUC)	Maintain Phase 1 combined Index Code Actuals at Budget = Actuals \$39,168.13; no impact on index code
PWE435MPFU NA	CPT544112112	1424J-BOE LABOR	1.1.032.01.080.01 - PE:DPW-Bureau of Engineering (BOE)	Maintain combined index code total of actuals = budget \$827,962; balance to Phase 2 equivalent per E.S.; no impact on this index code
PWE435MPFU NA	CPT544122212	1424J-BOE LABOR	1.1.032.01.080.01 - PE:DPW-Bureau of Engineering (BOE)	Maintain combined index code total of actuals = budget \$827,962; subtract <b>\$317,811.15</b> and incorp into Phase 2 (1.2.032.01.080.02)
PWE435MPFU NA	CPT5441222RP	1424J-ELITE REPRODUCTION	1.1.032.01.080.01 - PE:DPW-Bureau of Engineering (BOE)	Maintain combined index code total of actuals = budget \$827,962; balance to Phase 2 equivalent per E.S.; no impact on this index code
PWM305MPFU NA	CPT544112413	2955K BCM LABOR	1.1.034.01.080.01 - PE:DPW-Bureau of Cnst. Mgmt. (BCM)	Maintain phase 1 actuals at \$130,247.06; no impact on index code
DPWMA5MPT0 01	CPT544112313	3022K/3596K-BCM LABOR	1.1.035.01.080.01 - PE:DPW-BCM-MSA 13	No Actuals at close of phase 1
DPWMA5MPT0 01	CPT544112613	3038K BCM LABOR	1.1.035.01.080.01 - PE:DPW-BCM-MSA 13	No Actuals at close of phase 1
PWD305MPFU NA	CPT544112414	BSM LABOR	1.1.036.01.080.01 - PE:DPW-Bureau of St Use&Map(BSM)	Maintain phase 1 combined index code actuals at budget = actuals \$196,375; no impact on index code
DPWDA5MPT0 01	CPT544112414	BSM LABOR	1.1.036.01.080.01 - PE:DPW-Bureau of St Use&Map(BSM)	Maintain phase 1 combined index code actuals at budget = actuals \$196,375; no impact on index code

Controller's Index Code Code	Project Code	Project Code Title	Project Cost Account	NOTES
35CPT5441114	CPT5441114	NEW CENTRAL SUBWAY(CE)-OTH DIR	1.1.051.01.080.01 - PE:ODC's - 821 Howard Street	Maintain budget = actuals; no impact on index code \$886,915.19
35CPT5441131	CPT5441131	NEW CENTRAL SUBWAY(CE)-PBQ&D/PGH WONG	1.1.061.01.080.01 - PE - PB/Wong	Maintain actuals = budget \$25,541,800.33; no impact on index code
35CPT5441132	CPT5441132	NEW CENTRAL SUBWAY(CE)-ALLEN GROUP	1.1.062.01.080.01 - PE:The Allen Group	Maintain actuals = budget \$11,580.31; no impact on index code
35CPT5441137	CPT5441137	NEW CENTRAL SUBWAY(CE)-SFCTA	1.1.332.01.080.01 - PE:CTYCO-SFCntyTrsp. Auth. (SFCTA)	Maintain actuals = budget \$120,595.0; no impact on index code
35A174	CPT5441225	NEW CENTRAL SUBWAY(DD)-PUBLIC AGENCY DP	1.2.011.01.080.02 - CENTRAL SUB(DD)-PUBLIC AGY DP 1 DSDD	
35A201	CPT5441215	NEW CENTRAL SUBWAY(DD) PROJ MGMT	1.2.011.01.080.03 - PM:SFMTA Labor-Project Management	
357906	CPT5441112	NEW CENTRAL SUBWAY(CE)-ENG SVC	1.2.012.01.080.02 - FD:SFMTA Labor-Engineering Service	Maintain Phase 1 combined Index Code Actuals: \$8,895,198.98; <b>\$1,327,739.77</b> balance to phase 2 equivalent 1.2.012.01.080.02 - FD:SFMTA Labor-Engineering Service
35A036	CPT5441212	NEW CENTRAL SUBWAY(DD)ENG SVCS	1.2.012.01.080.02 - FD:SFMTA Labor-Engineering Service	
68A115	CPT5441225	NEW CENTRAL SUBWAY(DD)-PUBLIC AGENCY DP	1.2.012.01.080.02 - FD:SFMTA Labor-Engineering Service	
PTC045MCPF03	CPT5441221	NEW CENTRAL SUBWAY(DD)-DPT W/A	1.2.016.01.080.02 - FD:SFMTA LABOR-DPT	
357909ART001	CPT5441227	NEW CENTRAL SUBWAY(DD)-ART COMMISSION	1.2.021.01.080.02 - FD:CTYCO-Arts Commission	\$779,213 of this index code (357909ART001) is phase 2; <b>\$702,175.98</b> in phase 3 - 1.3.021.01.080.03 - PM-CTYCO-Arts Commission
68CPT5441227	CPT5441227	NEW CENTRAL SUBWAY(DD)-ART COMMISSION	1.2.021.01.080.02 - FD:CTYCO-Arts Commission	Phase 2 total CTD (Project Code: CPT5441227) = \$853,177; no impact on index code
PWA435MPFUNA	CPT5441227	NEW CENTRAL SUBWAY(DD)-ART COMMISSION	1.2.021.01.080.02 - FD:CTYCO-Arts Commission	Phase 2 total CTD (Project Code: CPT5441227) = \$853,177; no impact on index code
PWE335MPFUNA	CPT5441227	NEW CENTRAL SUBWAY(DD)-ART COMMISSION	1.2.021.01.080.02 - FD:CTYCO-Arts Commission	Phase 2 total CTD (Project Code: CPT5441227) = \$853,177; no cost on this index code as of 11/20/13
68CPT5441228	CPT5441228	NEW CENTRAL SUBWAY(DD)-FIRE DEPARTMENT	1.2.022.01.080.02 - FD:CTYCO-FIRE DEPARTMENT	

Controller's Index Code Code	Project Code	Project Code Title	Project Cost Account	NOTES
68CPT544122C	CPT544122C	NEW CENTRAL SUBWAY(DD)-CITY ATTY-FD	1.2.023.01.080.06 - PROF:FD Legal-City Attorney Office	
35CPT5441224	CPT5441224	NEW CENTRAL SUBWAY(DD)-RISK MGT	1.2.024.01.080.02 - FD:CTYCO-Risk Management	
68CPT5441229	CPT5441229	NEW CENTRAL SUBWAY(DD)-PLANNING DEPT	1.2.026.01.080.06 - FD:CTYCO-Planning Department	
68CPT544122B	CPT544122B	NEW CENTRAL SUBWAY(DD)-DPH	1.2.027.01.080.06 - FD:CTYCO-Dept. of Public Health	
470336	CPT544112131	1424J-W/A TO CWP-SEWER OPERATIONS	1.2.028.01.080.02 - FD:CTYCO-PUBLIC UTIL COMM. (PUC)	Maintain Phase 1 combined Index Code Actuals at Budget = Actuals \$39,168.13; <b>\$55,258.49</b> to phase 2 equivalent
68CPT544122E	CPT544122E	NEW CENTRAL SUBWAY(DD)-WATER DEPARTMENT	1.2.028.01.080.02 - FD:CTYCO-Public Util Comm. (PUC)	
35CPT5441226	CPT5441226	NEW CENTRAL SUBWAY(DD)-CITY AUDITOR	1.2.029.01.080.02 - FD:CTYCO-City Auditor	
PWM435MPFU NA	CPT544112313	3022K/3596K-BCM LABOR	1.2.032.01.080.02 - FD:DPW-BUREAU OF ENGINEERING (BOE)	Maintain Phase 1 combined Index Code Actuals: \$8,895,198.98; \$34,629.99 balance to phase 2 equivalent
PWM435MPFU NA	CPT544112352	3596K-URS CORPORATION	1.2.032.01.080.02 - FD:DPW-BUREAU OF ENGINEERING (BOE)	Maintain Phase 1 combined Index Code Actuals: \$8,895,198.98; \$22,899.55 balance to phase 2 equivalent
PWM435MPFU NA	CPT544112613	3038K BCM LABOR	1.2.032.01.080.02 - FD:DPW-BUREAU OF ENGINEERING (BOE)	Maintain Phase 1 combined Index Code Actuals: \$8,895,198.98; \$4,948.08 balance to phase 2 equivalent
PWE435MPFU NA	CPT544122212	1424J-BOE LABOR	1.2.032.01.080.02 - FD:DPW-BUREAU OF ENGINEERING (BOE)	Index Code split between PE 1.1.032.01.080.01and FD 1.2.032.01.080.02.
PWM1X5MPFU NA	CPT54412AB13	1424J-BCM LABOR	1.2.032.01.080.02 - FD:DPW-Bureau of Engineering (BOE)	
PWM445MPFU NA	CPT54412AB13	1424J-BCM LABOR	1.2.032.01.080.02 - FD:DPW-Bureau of Engineering (BOE)	
68CPT54412C1	CPT54412C1	NEW CENTRAL SUB(DD)-DPW-BOE IDC 1252DD	1.2.032.02.080.02 - FD:DPW-BOE IDC ENG SVC 1252	
PWM435MPFU NA	CPT544122213	1424J-BCM LABOR	1.2.034.01.080.02 - FD:DPW-Bureau of Cnst. Mgmt. (BCM)	
PWM435MPFU NA	CPT544122313	3554K-BCM LABOR	1.2.034.01.080.02 - FD:DPW-Bureau of Cnst. Mgmt. (BCM)	

Controller's Index Code Code	Project Code	Project Code Title	Project Cost Account	NOTES
PWD435MPFU NA	CPT544122214	1424J-BSM LABOR	1.2.036.01.080.02 - FD:DPW-Bureau of St Use&Map(BSM)	
68CPT5441216	CPT5441216	NEW CENTRAL SUBWAY(DD)-OTH DIR-FD	1.2.051.01.080.02 - FD:NEW CENTRAL SUBWAY-OTHER DIRECT (DD)	
35CPT5441214	CPT5441214	NEW CENTRAL SUBWAY(DD)-OTH DIR	1.2.051.01.080.03 - FD:ODC's - 821 Howard	
35CPT5441241	CPT5441241	NEW CENTRAL SUB(DD)-DESIGN OFFICE COSTS	1.2.055.01.080.02 - FD:ODC's - 651 Brannan Street	
35CPT5441231	CPT5441231	NEW CENTRAL SUBWAY(DD)-CONTRACT CS-149	1.2.063.01.080.03 - AECOM-EPC JV CS-149-PM	
35CPT5441235	CPT5441235	NEW CENTRAL SUBWAY(DD)CONTRACT CS-149-FD	1.2.063.01.080.03 - AECOM-EPC JV CS-149-PM	
68CPT544123A	CPT544123A	NEW CENTRAL SUBWAY(DD)-CS PARTNERS CS149	1.2.063.01.080.03 - AECOM-EPC JV CS-149-PM	
68CPT544123B	CPT544123B	NEW CENTRAL SUBWAY(DD)-CS PARTNERS CS149	1.2.063.01.080.03 - AECOM-EPC JV CS-149-PM	
68CPT544129B	CPT544129B	NEW CENTRAL SUBWAY(DD)-CS 149 ODC 2012	1.2.063.01.080.03 - AECOM-EPC JV CS-149-PM	
35CPT5441133	CPT5441133	NEW CENTRAL SUBWAY(CE)-AVA AS NEEDED	1.2.066.01.080.03 - PM:Anil Verma	
68CPT5441237	CPT5441237	NEW CENTRAL SUBWAY(DD)-HILL INTER CS 156	1.2.067.01.080.03 - PROF: Hill Intl. CS-156	
68CPT544123C	CPT544123C	CENTRAL SUBWAY(DD)HILL INT CS156 AWP2012	1.2.067.01.080.03 - PROF: Hill Intl. CS-156	\$1,667,187.99 Task 2 costs misallocated to Central Subway Project 1.2.067.01.080.03; 1.3.067.01.080.03 invoices will be charged to Task 1 until repaid; Phase 2 actuals reduced by misallocated, costed against Phase 3 until credit received
68CPT5441239	CPT5441239	NEW CENTRAL SUB(DD)-GALLAGHER CONST-OPPI	1.2.068.01.080.05 - PROF:OPPI Arthur Gallagher	
35CPT5441232	CPT5441232	NEW CENTRAL SUB(DD)-PB TELAMON CS 155.1	1.2.071.01.080.02 - PROF: Final Design-DP1	
35CPT5441233	CPT5441233	NEW CENTRAL SUB(DD)-CS DESIGN GR CS155.2	1.2.072.01.080.02 - PROF: Final Design-DP2	
35CPT5441236	CPT5441236	NEW CENTRAL SUB(DD)HNTB-B&C JV CS-155-3	1.2.073.01.080.02 - PROF: Final Design-DP3	
68CPT544122A	CPT544122A	NEW CENTRAL SUBWAY(DD)-BART PERMITS & AP	1.2.331.01.080.06 - Bay Area Rapid Transit (BART)	

Controller's Index Code Code	Project Code	Project Code Title	Project Cost Account	NOTES
68CPT544122H	CPT544122H	NEW CENTRAL SUBWAY(DD)-SFCTA	1.2.332.01.080.02 - FD:CTYCO-SFCntyTrsp. Auth. (SFCTA)	
68E108	CPT5441311	NEW CENTRAL SUBWAY(CP)-SFMTA PM(FD)	1.3.011.01.080.03 - PM:SFMTA Labor-Project Management	
35A175	CPT5441325	NEW CENTRAL SUB(CP)-PUBLIC AGY DP1 DS DC	1.3.012.02.080.04 - CENTRAL SUB(CP)-PUBLIC AGENCY CN1252	
68A126	CPT5441325	NEW CENTRAL SUB(CP)-PUBLIC AGY DP1 DS DC	1.3.012.06.080.04 - CENTRAL SUB(CP)-PUBLIC AGENCY CN1300	
68A065	CPT5441313	NEW CENTRAL SUBWAY(CP)-SFMTA CONSTR ADM	1.3.013.01.080.04 - CM:SFMTA Labor-Constr. Management	
686487	CPT5441221	NEW CENTRAL SUBWAY(DD)-DPT W/A	1.3.016.01.080.04 - PM:SFMTA Labor-DPT	
470465	CPT54413CJ	NEW CENTRAL SUBWAY(CP)-PUC CDD CN 1252	1.3.016.02.040.08 - SSD: Field Operations Tunnel CN1252	
686B86	CPT54413CO	NEW CENTRAL SUBWAY(CP)-MTA SS FIELD OPER	1.3.016.02.040.08 - SSD: Field Operations Tunnel CN1252	
686B84	CPT54413CO	NEW CENTRAL SUBWAY(CP)-MTA SS FIELD OPER	1.3.016.02.040.08 - SSD: Field Operations Tunnel CN1252	
686977	CPT54413BO	NEW CENTRAL SUBWAY(CP)-MTA SS FLD OPER	1.3.016.08.040.08 - DPT/SSD CN:2UTL	
686880	CPT5441326	NEW CENTRAL SUB(CP)-DPT	1.3.016.08.080.04 - DPT/SSD	
686976	CPT54413BN	NEW CENTRAL SUBWAY(CP)-MTA SS TRAFF ENGR	1.3.016.08.080.04 - DPT/SSD	
686B85	CPT54413CN	NEW CENTRAL SUBWAY(CP)-MTA SS TRANSP ENG	1.3.016.08.080.04 - DPT/SSD	
686B83	CPT54413CN	NEW CENTRAL SUBWAY(CP)-MTA SS TRANSP ENG	1.3.016.08.080.04 - DPT/SSD	
68A170	CPT54413DQ	NEW CENTRAL SUB(CP)-MTA TRANSIT DIV 1253	1.3.018.04.040.02 Operation support to CN1300/CTS contract	need to create these two new cost accounts after conversation with team
68A127	CPT544132D	NEW CENTRAL SUB(CP)-SAFETY;TRAINING;SECU	1.3.018.08.040.08 - Parking Cntrl Officers PCOs:2UTL	
684026	CPT5441344	NEW CENTRAL SUBWAY(CP)-SURVEY; TESTING	1.3.019.07.040.02 - CS:SFMTA-SURVEY; TESTING	
35CPT5441344	CPT5441344	NEW CENTRAL SUBWAY(CP)-SURVEY; TESTING	1.3.019.07.040.02 - CS:SFMTA-SURVEY; TESTING	
68CPT54413BR	CPT54413BR	NEW CENTRAL SUB(CP)-MAINT 1251-MATERIALS	1.3.019.08.040.08 - MAINT 1251 MATERIALS	
68A145	CPT54413BQ	NEW CENTRAL SUB(CP)-TRANSIT DIV 1251	1.3.019.08.080.04 - CM: Operation Support During Construction CN1251	

Controller's Index Code Code	Project Code	Project Code Title	Project Cost Account	NOTES
357909ART001	CPT5441227	NEW CENTRAL SUBWAY(DD)-ART COMMISSION	1.3.021.01.080.03 - PM-CTYCO-ARTS COMMISSION	\$779,213 of this index code (357909ART001) is phase 2; ongoing balance in phase 3 - 1.3.021.01.080.03 - PM-CTYCO-Arts Commission
68CPT544132J	CPT544132J	NEW CENTRAL SUBWAY(CP)-ARTS COMM-PM	1.3.021.01.080.03 - PM-CTYCO-ARTS COMMISSION	
68CPT5441328	CPT5441328	NEW CENTRAL SUB(CP)-CITY ATTY CONSTRUCT	1.3.023.01.080.06 - PROF:CN Legal-City Attorney Office	
68CPT54413CJ	CPT54413CJ	NEW CENTRAL SUBWAY(CP)-PUC CDD CN 1252	1.3.028.02.040.02 - CS:PUC CITY DISTR DIV CN1252	
470434	CPT54413CI	NEW CENTRAL SUBWAY(CP)-PUC CDD ENG 1252	1.3.028.02.080.04 - W/A - MTA CENTRAL SUBWAY CONTRACT 1252	
68CPT54413CI	CPT54413CI	NEW CENTRAL SUBWAY(CP)-PUC CDD ENG 1252	1.3.028.02.080.04 - W/A - MTA CENTRAL SUBWAY CONTRACT 1252	
470349	CPT544122231	1424J-W/A TO CWP-SEWER OPERATIONS	1.3.028.06.040.02 - CS:PUC City Distr Div CN1300	
505444	CPT5441344	NEW CENTRAL SUBWAY(CP)-SURVEY; TESTING	1.3.028.07.040.02 - CS:PUC CDD Water Connection-UR#1	
525444	CPT5441344	NEW CENTRAL SUBWAY(CP)-SURVEY; TESTING	1.3.028.07.080.04 - SV:PUC CM Inspection Services-UR#1	
505445	CPT54413BB	NEW CENTRAL SUBWAY(CP)-PUC 1251 SURVEY T	1.3.028.08.040.02 - CS:PUC CDD Water Connection-UR#2	
68CPT54413BB	CPT54413BB	NEW CENTRAL SUBWAY(CP)-PUC 1251 SURVEY T	1.3.028.08.040.02 - CS:PUC CDD Water Connection-UR#2	
525445	CPT54413BB	NEW CENTRAL SUBWAY(CP)-PUC 1251 SURVEY T	1.3.028.08.080.04 - SV:PUC CM Inspection Services-UR#2	
68CPT54412D1	CPT54412D1	NEW CENTRAL SUB(DD)-DPW-BOE IDC 1253DD	1.3.032.03.080.04 - CM:DPW-BOE IDC ENG SVC CN1300 UMS	
68CPT54412E1	CPT54412E1	NEW CENTRAL SUB(DD)-DPW-BOE IDC 1254DD	1.3.032.04.080.04 - CM:DPW-BOE IDC ENG SVC CN1300 CTS	
68CPT54412F1	CPT54412F1	NEW CENTRAL SUB(DD)-DPW-BOE IDC 1255DD	1.3.032.05.080.04 - CM:DPW-BOE IDC ENG SVC CN1300 MOS	
68CPT54413BA	CPT54413BA	NEW CENTRAL SUBWAY(CP)-DPW BOE IDC 1251	1.3.032.08.080.04 - CM:DPW-BOE IDC ENG SVC DC 1251	
68CPT54412G1	CPT54412G1	NEW CENTRAL SUB(DD)-DPW-BOE IDC 1256DD	1.3.032.09.080.04 - CM:DPW-BOE IDC ENG SVC CN1300 STS	

Controller's Index Code Code	Project Code	Project Code Title	Project Cost Account	NOTES
PWM445MPFU NA	CPT544132113	3603K - BCM LABOR	1.3.034.01.080.04 - CM:DPW-Bureau of Cnst. Mgmt. (BCM)	
PWM445MPFU NA	CPT544132213	3611K - BCM LABOR	1.3.034.01.080.04 - CM:DPW-Bureau of Cnst. Mgmt. (BCM)	
PWM445MPFU NA	CPT544132257	3611K-ENGEO(UNION SQUARE UTILITY)	1.3.034.01.080.04 - CM:DPW-Bureau of Cnst. Mgmt. (BCM)	
PWM1X5MPFU NA	CPT54413CE13	4157K-PCS/MSA LABOR	1.3.034.01.080.04 - CM:DPW-Bureau of Cnst. Mgmt. (BCM)	
PWE1X5MPFU NA	CPT54412AB12	1424J-BOE LABOR	1.3.034.02.080.04 - CM:1252 DPC-Cnst Mgmt. Support (BCM)	
PWE1X5MPFU NA	CPT54413AC12	2096J-IDC LABOR	1.3.034.02.080.04 - CM:1252 DPC-Cnst Mgmt. Support (BCM)	
PWE1X5MPFU NA	CPT54413CD12	2096J-BOE LABOR	1.3.034.02.080.04 - CM:1252 DPC-Cnst Mgmt. Support (BCM)	
PWE1X5MPFU NA	CPT54413CP12	2346J-ECM DIRECT LABOR	1.3.034.02.080.04 - CM:1252 DPC-Cnst Mgmt. Support (BCM)	
PWD445MPFU NA	CPT544132414	2103D-NEW CENTRAL SUB(CP)-DPW-BSM SURVEY	1.3.036.01.080.04 - CM:DPW-Bureau of St Use&Map(BSM)	
PWM1X5MPFU NA	CPT54413CH13	4158K-PCS/MSA LABOR	1.3.036.01.080.04 - CM:DPW-Bureau of St Use&Map(BSM)	
68CPT54413CF	CPT54413CF	NEW CENTRAL SUBWAY(CP)-DPW BSM PERMIT	1.3.036.02.080.06 - CM:DPW-Bureau of St Use&Map - Permits (BSM) CN1252	
PWE1X5MPFU NA	CPT54413CG12	2345J-STRUCTURAL LABOR	1.3.036.06.080.06 DPW/BSM permit review for CN1300 contract	need to create these two new cost accounts after conversation with team
PWM445MPFU NA	CPT544132112	3603K-ECM DIRECT LABOR	1.3.037.01.080.07 - CM:DPW-Material Testing Lab (BCM)	
PWM445MPFU NA	CPT544132250	3611K - A E W ENGINEERING	1.3.037.01.080.07 - CM:DPW-Material Testing Lab (BCM)	
PWM445MPFU NA	CPT544132313	3610K - BCM LABOR	1.3.037.01.080.07 - CM:DPW-Material Testing Lab (BCM)	
PWE445MPFU NA	CPT544130312	3603K-ECM DIRECT LABOR	1.3.039.01.080.04 - CM:DPW-Environmental Support (BCM)	
PWE445MPFU NA	CPT544132112	3603K-ECM DIRECT LABOR	1.3.039.01.080.04 - CM:DPW-Environmental Support (BCM)	
68CPT54413C C	CPT54413CC	NEW CENTRAL SUBWAY(CP)DPW SAR 1252	1.3.039.02.080.04 - CM:1252 DPW-Environ.Support (BCM)	
68CPT5441342	CPT5441342	NEW CENTRAL SUBWAY(CP)-MSC CNTRCTREIMB	1.3.046.08.040.02 - Misc. Contract: Macy's-Sewer Work	

Controller's Index Code Code	Project Code	Project Code Title	Project Cost Account	NOTES
68CPT5441315	CPT5441315	NEW CENTRAL SUBWAY(CP)-CONST ODC 821 HOW	1.3.051.01.080.03 - PM:ODC's - 821 Howard Street	
68CPT544131A	CPT544131A	NEW CENTRAL SUBWAY(CP)-CONSTR ODC 2012	1.3.051.02.080.04 - CM:ODC's - TUNNEL CN1252	
68CPT544133D	CPT544133D	NEW CENTRAL SUB(CP)-CS149CONST MGT2013	1.3.063.01.080.03 - AECOM-EPC JV CS-149-PM	
68CPT544133B	CPT544133B	NEW CENTRAL SUBWAY(CP)-CS 149 CONST MGT	1.3.063.01.080.04 - AECOM-EPC JV CS-149-CM	
68CPT544139B	CPT544139B	NEW CENTRAL SUBWAY(CP)-CS 149 ODC 2012	1.3.063.01.080.04 - AECOM-EPC JV CS-149-CM	
68CPT544139D	CPT544139D	NEW CENTRAL SUBWAY(CP)-CS 149 ODC 2013	1.3.063.01.080.04 - AECOM-EPC JV CS-149-CM	
68CPT5441337	CPT5441337	NEW CENTRAL SUBWAY(CP)-HILL INT'L CS156	1.3.067.01.080.03 - PROF: HILL INTL. CS-156	\$1,667,187.99 Task 2 costs misallocated to Central Subway Project 1.2.067.01.080.03; 1.3.067.01.080.03 invoices will be charged to Task 1 until repaid; \$1.7M costed against this index code/cost acct until repaid. CTD should not increase from \$1,740,872.06 ~11/13 through 11/14. If costs incurred, review and correct invoice certifications to Task 2 index code
35CPT5441332	CPT5441332	NEW CENTRAL SUB(CP)-PB TELAMON CS155.1DC	1.3.071.02.080.04 - CM: DESIGN SUPPORT-DP1 IN SUPPORT OF CN1252	
68CPT5441333	CPT5441333	NEW CENTRAL SUBWAY(CP)-CS DESIGN CS155-2	1.3.072.01.080.04 - CM: Design Support-DP2 CS 155.2	
68CPT5441334	CPT5441334	NEW CENTRAL SUBWAY(CP)-CS CS155-3	1.3.073.01.080.04 - CM: Design Support-DP3 CS 155.3	
35CPT5441343	CPT5441343	NEW CENTRAL SUBWAY(CP)-SYNERGY PROJ MGT	1.3.081.07.040.02 - 1UTL:Sitework: Utilities & Reloc	
68CPT5441345	CPT5441345	NEW CENTRAL SUB(CP)-CS1251 UMS UTIL RELO	1.3.082.08.040.02 - 2UTL:Sitework:Utilities&Relocate	
68CPT544135A	CPT544135A	NEW CENTRAL SUBWAY(CP)-CS1252 TBM/LAUNCH	1.3.083.02.040.02 - TUNN:SITWORK:UTILITIES & RELOCATE	Pkg 083 CN1252 Accruals from A. Ayres
68CPT544135B	CPT544135B	NEW CENTRAL SUBWAY(CP)-CN1300 STATIONS..	1.3.085.04.020.03 - CTS: UNDERGROUND STATION	Pkg 088 CN1300 Accrual per K. Barnhart/D. Broussard
68CPT5441339	CPT5441339	NEW CENTRAL SUB(CP)-AON INSURANCE CS163A	1.3.181.01.040.08 - PM: Aon Risk Ins.	



Controller's Index Code Code	Project Code	Project Code Title	Project Cost Account	NOTES
68CPT5441338	CPT5441338	NEW CENTRAL SUB(CP)-AON INSURANCE CS 171	1.3.181.01.080.03 - PM: Aon Risk Ins. Study	
35CPT544134D	CPT544134D	NEW CENTRAL SUB(CP)-THALES TRNSPRT & SEC	1.3.192.01.050.01 - Thales T&S ATCS	
68CPT5441347	CPT5441347	NEW CENTRAL SUB(CP)-PACIFIC GAS & ELECTR	1.3.302.05.050.03 - PG&E Power Feed, YBM	
68CPT544132C	CPT544132C	NEW CENTRAL SUB(CP)-APTA-IRP	1.3.333.01.080.03 - CM:APTA - IRP	
68CPT544132H	CPT544132H	NEW CENTRAL SUB(CP)-MOEWD 2012	1.3.401.01.080.04 - CM: Mayors Office Economic & Workforce Devel	
68CPT54413AT	CPT54413AT	NEW CENTRAL SUB(CP)-SF DEPT OF TECH	1.3.402.07.050.04 - CONN:1UTL:Comm. Connections (DT)	
68CPT54413BT	CPT54413BT	NEW CENTRAL SUBWAY(CP)DOT 1251	1.3.402.08.050.04 - CONN:2UTL:Comm.Connections	
68CPT544132G	CPT544132G	NEW CENTRAL SUB(CP)-SF DEPT BLDG INSPECT	1.3.404.01.080.06 - Dept. of Building Inspection (DBI)	
68E084	CPT544234A	NEW CENTRAL SUBWAY(CP)LRV PROC PRJ MGT	1.4.091.01.070.01 - LRVS: LIGHT RAIL VEHICLES	
68CPT544234B	CPT544234B	NEW CENTRAL SUBWAY(CP)LRV PROC CONSULTAN	1.4.091.01.070.01 - LRVS: LIGHT RAIL VEHICLES	
68A093	CPT544122F	NEW CENTRAL SUBWAY(DD)-MTA REAL ESTATE	1.5.015.01.060.01 - ROW ACQUISITION	
68CPT544134A	CPT544134A	NEW CENTRAL SUBWAY(CP)-ROW EASEMENT ACQ	1.5.015.01.060.01 - ROW ACQUISITION	
68CPT544134B	CPT544134B	NEW CENTRAL SUBWAY(CP)-ROW REAL EST ACQ	1.5.015.01.060.01 - ROW ACQUISITION	
68CPT544134G	CPT544134G	NEW CENTRAL SUBWAY(CP)-ROW DEPT OF TRANS	1.5.015.01.060.01 - ROW ACQUISITION	
68CPT544134H	CPT544134H	NEW CENTRAL SUBWAY(CP)-ROW-LICENSES;FEES	1.5.015.01.060.01 - ROW ACQUISITION	
68CPT544134I	CPT544134I	NEW CENTRAL SUBWAY(CP)-REC & PARK MOU	1.5.015.01.060.01 - ROW ACQUISITION	
68CPT544122D	CPT544122D	NEW CENTRAL SUBWAY(DD)-CITY ATTY-REAL ES	1.5.023.01.060.01 - REAL: REAL ESTATE: CITY ATTORNEY	

PHASE	[A] Cost Account Description	BUDGET		ACTUAL COSTS			[G] VARIANCE (B - F)
		[B]	[C]	[D]	[E]	[F]	
		DEC 2013 Budget (YOE)	PRIOR MONTH Total	PRIOR MONTH Monthly	CURRENT Monthly	CURRENT Total	
PHASE 1: PRELIMINARY ENGINEERING	1.1.011.01.080.01 - PE:SFMTA LABOR-PROJECT MANAGEMENT	7,935,949	7,935,949	0	0	7,935,949	0
	1.1.012.01.080.01 - PE:SFMTA LABOR-ENGINEERING SERVICE	8,895,199	8,895,199	0	0	8,895,199	0
	1.1.013.01.080.01 - PE:SFMTA LABOR-CONSTR. MANAGEMENT	41,657	41,657	0	0	41,657	0
	1.1.014.01.080.01 - PE:SFMTA LABOR-PLANNING SERVICES	690	690	0	0	690	0
	1.1.015.01.060.01 - REAL:REAL ESTATE:PROCURE&RELOCATE	84,204	105,904	0	0	105,904	(21,700)
	1.1.016.01.080.01 - PE:SFMTA LABOR-DPT	349,276	349,276	0	0	349,276	0
	1.1.019.01.080.01 - PE:SFMTA LABOR-OTHER SFMTA	582,735	582,735	0	0	582,735	0
	1.1.021.01.080.01 - PE:CTYCO-ARTS COMMISSION	386,910	386,910	0	0	386,910	0
	1.1.022.01.080.01 - PE:CTYCO-FIRE DEPARTMENT	14,055	14,055	0	0	14,055	0
	1.1.023.01.080.06 - REAL: REAL ESTATE: CITY ATTORNEY	233,482	233,482	0	0	233,482	0
	1.1.025.01.060.01 - PE:CTYCO-REAL ESTATE	21,700	0	0	0	0	21,700
	1.1.026.01.080.01 - PE:CTYCO-PLANNING	123,290	123,290	0	0	123,290	0
	1.1.027.01.080.01 - PE:CTYCO-DEPART. OF PUBLIC HEALTH	1,692	1,692	0	0	1,692	0
	1.1.028.01.080.01 - PE:CTYCO-PUBLIC UTIL COMM. (PUC)	39,168	39,168	0	0	39,168	0
	1.1.032.01.080.01 - PE:DPW-BUREAU OF ENGINEERING (BOE)	827,962	827,962	0	0	827,962	0
	1.1.034.01.080.01 - PE:DPW-BUREAU OF CNST. MGMT. (BCM)	241,877	130,247	0	0	130,247	111,630
	1.1.035.01.080.01 - PE:DPW-BCM-MSA 13	4,948	0	0	0	0	4,948
	1.1.036.01.080.01 - PE:DPW-BUREAU OF ST USE&MAP(BSM)	196,375	196,375	0	0	196,375	0
	1.1.051.01.080.01 - PE:ODC'S - 821 HOWARD STREET	886,915	886,915	0	0	886,915	0
1.1.061.01.080.01 - PE - PB/WONG	25,541,800	25,541,800	0	0	25,541,800	0	
1.1.062.01.080.01 - PE:THE ALLEN GROUP	11,580	11,580	0	0	11,580	0	
1.1.332.01.080.01 - PE:CTYCO-SFCNTYTRSP. AUTH. (SFCTA)	120,595	120,595	0	0	120,595	0	
<b>SUBTOTAL PRELIMINARY ENGINEERING</b>		<b>46,542,059</b>	<b>46,425,482</b>	<b>0</b>	<b>0</b>	<b>46,425,481</b>	<b>116,578</b>
PHASE 2: FINAL DESIGN	1.2.011.01.080.02 - CENTRAL SUB(DD)-PUBLIC AGY DP 1 DSDD	9,958,318	9,984,281	25,963	43,461	10,027,742	(69,424)
	1.2.011.01.080.03 - PM:SFMTA LABOR-PROJECT MANAGEMENT	15,255,152	8,753,279	37,135	69,370	8,822,649	6,432,503
	1.2.012.01.080.02 - FD:SFMTA LABOR-ENGINEERING SERVICE	525,886	1,466,650	386	(45,303)	1,421,347	(895,461)
	1.2.016.01.080.02 - FD:SFMTA LABOR-DPT	150,000	42,564	0	0	42,564	107,436
	1.2.021.01.080.02 - FD:CTYCO-ARTS COMMISSION	853,177	853,752	575	864	854,616	(1,439)
	1.2.022.01.080.02 - FD:CTYCO-FIRE DEPARTMENT	33,825	33,825	0	0	33,825	0
	1.2.023.01.080.06 - PROF:FD LEGAL-CITY ATTORNEY OFFICE	1,406,535	1,378,339	0	(143,585)	1,234,754	171,781
	1.2.024.01.080.02 - FD:CTYCO-RISK MANAGEMENT	0	0	0	0	0	0
	1.2.026.01.080.06 - FD:CTYCO-PLANNING DEPARTMENT	236,666	99,261	0	343	99,604	137,062
	1.2.027.01.080.06 - FD:CTYCO-DEPART. OF PUBLIC HEALTH	50,000	4,420	0	0	4,420	45,580
	1.2.028.01.080.02 - FD:CTYCO-PUBLIC UTIL COMM. (PUC)	0	55,258	0	0	55,258	(55,258)
	1.2.029.01.080.02 - FD:CTYCO-CITY AUDITOR	308,540	308,540	0	0	308,540	0
	1.2.032.01.080.02 - FD:DPW-BUREAU OF ENGINEERING (BOE)	3,709,264	593,072	3,519	60,080	653,152	3,056,112
	1.2.032.02.080.02 - FD:DPW-BOE IDC ENG SVC 1252	0	0	0	0	0	0
	1.2.034.01.080.02 - FD:DPW-BUREAU OF CNST. MGMT. (BCM)	93,933	31,455	0	0	31,455	62,478
1.2.036.01.080.02 - FD:DPW-BUREAU OF ST USE&MAP(BSM)	76,549	76,549	0	0	76,549	0	
1.2.051.01.080.02 - FD:NEW CENTRAL SUBWAY-OTHER DIRECT (DD)	18,045	18,045	0	19,676	37,721	(19,676)	

PHASE	[A] Cost Account Description	BUDGET	ACTUAL COSTS				[G] VARIANCE (B - F)
		[B] DEC 2013 Budget (YOE)	[C] PRIOR MONTH Total	[D] PRIOR MONTH Monthly	[E] CURRENT Monthly	[F] CURRENT Total	
PHASE 2: FINAL DESIGN	1.2.051.01.080.03 - FD:ODC'S - 821 HOWARD	967,932	967,932	0	0	967,932	0
	1.2.055.01.080.02 - FD:ODC'S - 651 BRANNAN STREET	2,287,810	2,287,810	0	2,517	2,290,327	(2,517)
	1.2.063.01.080.03 - AECOM-EPC JV CS-149-PM	6,655,878	27,675,012	0	0	27,675,012	(21,019,134)
	1.2.066.01.080.03 - PM:ANIL VERMA	395,270	395,204	0	0	395,204	66
	1.2.067.01.080.03 - PROF: HILL INTL. CS-156	4,751,613	5,049,106	0	0	5,049,106	(297,493)
	1.2.068.01.080.05 - PROF:OPPI ARTHUR GALLAGHER	6,800,000	6,340,196	0	0	6,340,196	459,804
	1.2.071.01.080.02 - PROF: FINAL DESIGN-DP1	5,469,336	5,469,336	0	138,811	5,608,147	(138,811)
	1.2.072.01.080.02 - PROF: FINAL DESIGN-DP2	26,220,609	26,239,025	18,416	29,486	26,268,511	(47,902)
	1.2.073.01.080.02 - PROF: FINAL DESIGN-DP3	11,432,312	11,432,312	0	48,658	11,480,970	(48,658)
	1.2.144.08.080.02 - FD: STARTUP SMFTA OPERATION: 2UTL	0	0	0	0	0	0
	1.2.202.01.080.07 - JOC15&22 POTHOLING UTIL1 LGHT FNDS	63,938	0	0	0	0	63,938
	1.2.331.01.080.06 - BAY AREA RAPID TRANSIT (BART)	1,097,783	146,427	0	0	146,427	951,356
	1.2.332.01.080.02 - FD:CTYCO-SFCNTYTRSP. AUTH. (SFCTA)	0	0	0	0	0	0
	1.2.402.01.080.02 - DEPARTMENT OF TECHNOLOGY	0	0	0	0	0	0
<b>SUBTOTAL DESIGN PHASE</b>		<b>98,818,371</b>	<b>109,701,650</b>	<b>85,994</b>	<b>224,378</b>	<b>109,926,028</b>	<b>(11,107,657)</b>
PHASE 3: CONSTRUCTION	1.3.011.01.080.03 - PM:SFMTA LABOR-PROJECT MANAGEMENT	16,981,955	42,043	42,043	347,812	389,855	16,592,100
	1.3.012.01.080.04 - CM:SFMTA LABOR-ENGINEERING SERVICE	0	0	0	0	0	0
	1.3.012.02.080.04 - CENTRAL SUB(CP)-PUBLIC AGENCY CN1252	105,264	40,500	0	0	40,500	64,764
	1.3.012.06.080.04 - CENTRAL SUB(CP)-PUBLIC AGENCY CN1300	800,000	14,453	14,453	115,934	130,387	669,613
	1.3.013.01.080.04 - CM:SFMTA LABOR-CONSTR. MANAGEMENT	46,789,162	1,857,692	64,214	392,896	2,250,588	44,538,574
	1.3.016.01.080.04 - PM:SFMTA LABOR-DPT	1,689,776	961,743	442	(70,995)	890,748	799,028
	1.3.016.02.040.08 - SSD: FIELD OPERATIONS TUNNEL CN1252	143,868	444,698	4,274	39,997	484,695	(340,827)
	1.3.016.06.040.02 - CN:DPT TRAFFIC SHOP CN1300	1,200,000	0	0	0	0	1,200,000
	1.3.016.07.080.04 - DPT/SSD DS/CN: 1UTL	38,450	0	0	0	0	38,450
	1.3.016.08.040.08 - DPT/SSD CN:2UTL	28,900	107,892	141	0	107,892	(78,992)
	1.3.016.08.080.04 - DPT/SSD	259,120	333,609	0	1,084	334,693	(75,573)
	1.3.017.07.040.02 - CS:SFMTA-MOTIVE POWER-UTL.RELO #1	2,195	0	0	0	0	2,195
	1.3.018.04.040.02 - Operation support to CN1300/CTS contract	100,000	0	0	2,985	2,985	97,015
	1.3.018.08.040.08 - PARKING CNTRL OFFICERS PCOS:2UTL	400,728	400,728	0	0	400,728	0
	1.3.019.07.040.02 - CS:SFMTA-SURVEY; TESTING	0	714	0	0	714	(714)
	1.3.019.08.040.08 - MAINT 1251 MATERIALS	150,000	126,149	0	0	126,149	23,851
	1.3.019.08.080.04 - CM: OPERATION SUPPORT DURING CONSTRUCTION CN1251	50,000	21,585	0	0	21,585	28,415
	1.3.021.01.040.06 - CS-CTYCO-ARTS COMMISSION	8,175,560	0	0	0	0	8,175,560
	1.3.021.01.080.03 - PM-CTYCO-ARTS COMMISSION	2,675,330	709,980	7,804	14,183	724,163	1,951,167
	1.3.021.97.040.06 - ARTA:AC-ARTS COMMISSION	1,160,000	0	0	0	0	1,160,000
1.3.023.01.080.06 - PROF:CN LEGAL-CITY ATTORNEY OFFICE	2,000,000	402,583	0	0	402,583	1,597,417	
1.3.028.02.040.02 - CS:PUC CITY DISTR DIV CN1252	903,000	0	0	0	0	903,000	
1.3.028.02.080.04 - W/A - MTA CENTRAL SUBWAY CONTRACT 1252	205,000	91,587	0	0	91,587	113,413	
1.3.028.06.040.02 - CS:PUC CITY DISTR DIV CN1300	1,200,000	21,746	0	0	21,746	1,178,254	
1.3.028.06.080.07 - SV:PUC CONST MGMT BUREAU CN1300	800,000	0	0	0	0	800,000	

PHASE	[A] Cost Account Description	BUDGET	ACTUAL COSTS				[G] VARIANCE (B - F)
		[B]	[C]	[D]	[E]	[F]	
		DEC 2013 Budget (YOE)	PRIOR MONTH Total	PRIOR MONTH Monthly	CURRENT Monthly	CURRENT Total	
PHASE 3: CONSTRUCTION	1.3.028.07.040.02 - CS:PUC CDD WATER CONNECTION-UR#1	248,035	288,534	269	1,414	289,948	(41,913)
	1.3.028.07.080.04 - SV:PUC CM INSPECTION SERVICES-UR#1	55,936	113,844	0	0	113,844	(57,908)
	1.3.028.08.040.02 - CS:PUC CDD WATER CONNECTION-UR#2	565,389	314,161	0	0	314,161	251,228
	1.3.028.08.080.04 - SV:PUC CM INSPECTION SERVICES-UR#2	120,784	289,424	0	0	289,424	(168,640)
	1.3.032.03.080.04 - CM:DPW-BOE IDC ENG SVC CN1300 UMS	15,794	0	0	0	0	15,794
	1.3.032.04.080.04 - CM:DPW-BOE IDC ENG SVC CN1300 CTS	12,359	0	0	0	0	12,359
	1.3.032.05.080.04 - CM:DPW-BOE IDC ENG SVC CN1300 MOS	17,430	0	0	0	0	17,430
	1.3.032.08.080.04 - CM:DPW-BOE IDC ENG SVC DC 1251	69,000	0	0	0	0	69,000
	1.3.032.09.080.04 - CM:DPW-BOE IDC ENG SVC CN1300 STS	34,860	0	0	0	0	34,860
	1.3.034.01.080.04 - CM:DPW-BUREAU OF CNST. MGMT. (BCM)	5,141,776	2,385,013	897	1,159	2,386,172	2,755,604
	1.3.034.02.080.04 - CM:1252 DPC-CNST MGMT. SUPPORT (BCM)	866,000	3,286,161	76,450	97,004	3,383,165	(2,517,165)
	1.3.036.01.080.04 - CM:DPW-BUREAU OF ST USE&MAP(BSM)	417,129	23,567	897	184	23,751	393,378
	1.3.036.02.080.06 - CM:DPW-BUREAU OF ST USE&MAP - PERMITS (BSM) CN1252	9,000	20,503	0	0	20,503	(11,503)
	1.3.036.06.080.06 - DPW/BSM permit review for CN1300 contract	39,433	0	0	16,327	16,327	23,106
	1.3.037.01.080.07 - CM:DPW-MATERIAL TESTING LAB (BCM)	83,100	101,296	0	0	101,296	(18,196)
	1.3.039.01.080.04 - CM:DPW-ENVIRONMENTAL SUPPORT (BCM)	1,672,046	506,858	0	0	506,858	1,165,188
	1.3.039.02.080.04 - CM:1252 DPW-ENVIRON.SUPPORT (BCM)	510,000	0	13,981	0	0	510,000
	1.3.046.08.040.02 - MISC. CONTRACT: MACY'S-SEWER WORK	258,202	258,202	0	0	258,202	0
	1.3.051.01.080.03 - PM:ODC'S - 821 HOWARD STREET	4,625,481	139,023	0	16,277	155,300	4,470,181
	1.3.051.02.080.04 - CM:ODC'S - TUNNEL CN1252	10,000	1,056	651,231	0	1,056	8,944
	1.3.051.06.080.04 - CM:ODC'S - STATIONS CN1300	55,000	0	0	0	0	55,000
	1.3.063.01.080.03 - AECOM-EPC JV CS-149-PM	25,783,443	7,234,015	0	700,000	7,934,015	17,849,428
	1.3.063.01.080.04 - AECOM-EPC JV CS-149-CM	17,089,074	2,341,836	0	0	2,341,836	14,747,238
	1.3.063.97.080.03 - AC: AECOM-EPC JV CS-149-PM	13,905,845	0	52,732	0	0	13,905,845
	1.3.067.01.080.03 - PROF: HILL INTL. CS-156	11,000,000	1,740,872	107,921	0	1,740,872	9,259,128
	1.3.071.02.080.04 - CM: DESIGN SUPPORT-DP1 IN SUPPORT OF CN1252	1,358,950	1,607,842	(2,805)	105,005	1,712,847	(353,897)
	1.3.072.01.080.04 - CM: DESIGN SUPPORT-DP2 CS 155.2	8,752,240	245,199	0	(1,179)	244,020	8,508,220
	1.3.073.01.080.04 - CM: DESIGN SUPPORT-DP3 CS 155.3	4,828,269	105,767	0	20,000	125,767	4,702,502
	<b>081 - Utilities Relocation #1 (Portal &amp; MOS) - Contract # 1250</b>	<b>11,968,150</b>	<b>11,968,149</b>	<b>0</b>	<b>1</b>	<b>11,968,150</b>	<b>0</b>
	1.3.081.07.040.01 - 1UTL:SITWORK: DEMOLITION	167,458	167,458	0	0	167,458	0
	1.3.081.07.040.02 - 1UTL:SITWORK: UTILITIES & RELOC	10,099,341	10,099,340	0	1	10,099,341	0
	1.3.081.07.040.03 - 1UTL:SITWORK:HAZMAT&MITIGATE	453,321	453,321	0	0	453,321	0
	1.3.081.07.040.08 - 1UTL:SITWORK:TEMPORARY FACILITIES	1,248,030	1,248,030	0	0	1,248,030	0
<b>082 - UTILITIES RELOCATION #2 (UMS) - CONTRACT # 1251</b>	<b>20,843,566</b>	<b>20,794,581</b>	<b>0</b>	<b>(125,498)</b>	<b>20,669,082</b>	<b>174,484</b>	
1.3.082.08.040.01 - 2UTL:SITWORK: DEMOLITION	692,725	752,240	0	0	752,240	(59,515)	
1.3.082.08.040.02 - 2UTL:SITWORK:UTILITIES&RELOCATE	9,327,768	10,328,043	0	-125499	10,202,544	(874,776)	
1.3.082.08.040.03 - 2UTL:SITWORK:HAZMAT&MITIGATE	237,500	172,712	0	0	172,712	64,788	
1.3.082.08.040.05 - 2UTL:SITWORK: STRUCTURES & WALLS	2,954,074	2,706,431	0	0	2,706,431	247,643	
1.3.082.08.040.06 - 2UTL:SITWORK:PEDESTRAIN/BIKE	739,970	319,317	0	1	319,317	420,653	
1.3.082.08.040.07 - 2UTL:SITWORK:AUTO/BUS ACCESS	242,825	190,362	0	0	190,362	52,463	

PHASE	[A] Cost Account Description	BUDGET	ACTUAL COSTS				[G] VARIANCE (B - F)
		[B] DEC 2013 Budget (YOE)	[C] PRIOR MONTH Total	[D] PRIOR MONTH Monthly	[E] CURRENT Monthly	[F] CURRENT Total	
PHASE 3: CONSTRUCTION	1.3.082.08.040.08 - 2UTL:SITWORK:TEMP FACIL.&ODC	6,648,704	6,325,476	0	0	6,325,476	323,228
	<b>GUIDEWAY TUNNELS TOTAL</b>	<b>257,242,479</b>	<b>161,383,249</b>	<b>9,547,836</b>	<b>9,720,684</b>	<b>171,103,933</b>	<b>86,138,546</b>
	1.3.083.93.040.08 - TUNNEL REMAINING CONTINGENCY	19,971,326					19,971,326
	<b>083 - GUIDEWAY TUNNELS - CONTRACT # 1252 BASE</b>	<b>233,584,015</b>	<b>161,383,249</b>	<b>9,547,836</b>	<b>11,182,959</b>	<b>172,566,208</b>	<b>61,017,807</b>
	1.3.083.02.010.06 - TUNN:GUIDEWAY:UNDERGRN'D CUT&COVER	60,446,425	48,787,715	2,229,015	4,008,710	52,796,425	7,650,000
	1.3.083.02.010.07 - TUNN:GUIDEWAY:UNDERGROUND TUNNEL	105,542,590	57,729,009	6,485,998	5,918,474	63,647,483	41,895,107
	1.3.083.02.020.03 - TUNN:STATIONS: UNDERGROUND	21,685,000	21,612,132	20,000	(35,859)	21,576,273	108,727
	1.3.083.02.040.01 - TUNN:SITWORK:DEMO & CLEARING	2,785,000	2,662,035	0	0	2,662,035	122,965
	1.3.083.02.040.02 - TUNN:SITWORK:UTILITIES & RELOCATE	10,445,000	4,353,747	236,250	1,384,312	5,738,059	4,706,941
	1.3.083.02.040.03 - TUNN:SITWORK:HAZMAT&MITIGATE	200,000	0	0	0	0	200,000
	1.3.083.02.040.04 - TUNN:SITWORK:ENVIRON. MITIGATION	300,000	54,292	(0)	0	54,292	245,708
	1.3.083.02.040.06 - TUNN:SITWORK:PED/BIKE ACCESS	50,000	48,000	27,000	0	48,000	2,000
	1.3.083.02.040.07 - TUNN:SITWORK:AUTO/BUS ACCES	1,450,000	715,000	0	0	715,000	735,000
	1.3.083.02.040.08 - TUNN:SITWORK:TEMP FACILITIES&ODC	30,680,000	25,421,320	549,574	(92,679)	25,328,641	5,351,359
	<b>083 - GUIDEWAY TUNNELS - CONTRACT # 1252 CMODs</b>	<b>3,687,138</b>	<b>0</b>	<b>0</b>	<b>(1,462,275)</b>	<b>(1,462,275)</b>	<b>5,149,413</b>
	1.3.083.83.010.06 - CPT690 CMOD: CONTRACT MOD	0	0	0	(2,117,472)	(2,117,472)	2,117,472
	1.3.083.83.010.07 - CMOD: CONTRACT MOD	307,861	0	0	289,389	289,389	18,472
	1.3.083.83.020.03 - CMOD: CONTRACT MOD	635,758	0	0	635,758	635,758	0
	1.3.083.83.040.02 - CPT690 CMOD: CONTRACT MOD	634,232	0	0	(1,025,574)	(1,025,574)	1,659,806
	1.3.083.83.040.08 - CMOD: CONTRACT MOD	(3,040,713)	0	0	0	0	(3,040,713)
	2.3.083.83.010.06 - CMOD20: TUNNCPT690: TUNN:Guideway:Undergrn'd cut&cover	508,785	0	0	213,762	213,762	295,023
	2.3.083.83.010.07 - CMOD20: TUNNCPT690: TUNN:Guideway:Underground tunnel	3,927,373	0	0	350,000	350,000	3,577,373
	2.3.083.83.020.03 - CMOD20: TUNNCPT690:STATIONS: UNDERGROUND	206,250	0	0	0	0	206,250
	2.3.083.83.040.02 - CMOD20: TUNNCPT690: TUNN:Sitework:Utilities & Relocate	78,540	0	0	35,000	35,000	43,540
	2.3.083.83.040.08 - CMOD20: TUNNCPT690: TUNN:Sitework:Temp Facilities&ODC	429,052	0	0	156,862	156,862	272,190
	<b>CN1300 - STATIONS, TRACKWORK AND SYSTEMS TOTAL</b>	<b>859,676,395</b>	<b>33,495,397</b>	<b>3,385,579</b>	<b>1,808,923</b>	<b>35,304,320</b>	<b>824,372,075</b>
	<b>UNION SQUARE/MARKET ST STATION (UMS) PKG 1253</b>	<b>299,030,586</b>	<b>10,154,195</b>	<b>161,917</b>	<b>1,505,874</b>	<b>11,660,069</b>	<b>287,370,517</b>
	1.3.084.94.040.08 - UMS: AC:ALLOCATED CONTINGENCY	4,910,000					4,910,000
	1.3.084.03.020.03 - UMS: UNDERGROUD STATION	244,470,711	5,686,089	0	1,416,841	7,102,930	237,367,781
	1.3.084.03.020.07 - UMS: ELEVATORS, ESCALATORS	9,964,000	231,170	0	75,000	306,170	9,657,830
1.3.084.03.040.01 - UMS: DEMOLITION, CLEARING, EARTHWORK	4,500,000	105,354	0	0	105,354	4,394,646	
1.3.084.03.040.02 - UMS: SITE UTILITIES, UTILITY RELOCATION	4,141,998	96,972	0	0	96,972	4,045,026	
1.3.084.03.040.03 - UMS: HAZARDOUS MATERIALS MITIGATION	300,000	7,024	0	0	7,024	292,976	
1.3.084.03.040.04 - UMS: ENVIRONMENTAL MITIGATION	50,000	1,171	0	0	1,171	48,829	
1.3.084.03.040.06 - UMS: PEDESTRIAN/BIKE	422,000	107,539	97,659	0	107,539	314,461	
1.3.084.03.040.07 - UMS: AUTOMOBILE, BUS ACCESS	1,592,000	37,272	0	0	37,272	1,554,728	
1.3.084.03.040.08 - UMS: TEMPORARY FACILITIES & ODC	24,575,001	3,785,501	64,258	14,033	3,799,534	20,775,467	
1.3.084.03.050.02 - UMS: TRAFFIC SIGNALS AND CROSSING PROTECTION	284,999	6,672	0	0	6,672	278,327	
1.3.084.03.050.03 - UMS: TRACTION POWER SUPPLY	1,520,000	35,586	0	0	35,586	1,484,414	
1.3.084.03.050.04 - UMS: TRACTION POWER DISTRIBUTION	228,000	5,338	0	0	5,338	222,662	

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PHASE 3: CONSTRUCTION	1.3.084.03.050.05 - UMS: COMMUNICATIONS	1,832,000	42,891	0	0	42,891	1,789,109
	1.3.084.03.050.06 - UMS: FARE COLLECTION SYSTEM AND EQUIPMENT	239,877	5,616	0	0	5,616	234,261
	<b>CHINATOWN STATION (CTS) PKG 1254</b>	<b>252,567,811</b>	<b>11,641,338</b>	<b>2,216,297</b>	<b>260,646</b>	<b>11,901,984</b>	<b>240,665,827</b>
	1.3.085.95.040.08 - CTS: AC:ALLOCATED CONTINGENCY	5,000,000					5,000,000
	1.3.085.04.010.07 - CTS: GUIDEWAY: UNDERGROUND TUNNEL	72,593,358	2,079,650	0	0	2,079,650	70,513,708
	1.3.085.04.020.03 - CTS: UNDERGROUND STATION	136,832,028	3,706,338	226,747	197,645	3,903,983	132,928,045
	1.3.085.04.020.07 - CTS: ELEVATORS, ESCALATORS	6,900,000	206,738	0	0	206,738	6,693,262
	1.3.085.04.040.01 - CTS: DEMOLITION, CLEARING, EARTHWORK	500,000	500,000	485,019	0	500,000	0
	1.3.085.04.040.02 - CTS: SITE UTILITIES, UTILITY RELOCATION	4,424,001	1,218,996	1,086,444	63,001	1,281,997	3,142,004
	1.3.085.04.040.03 - CTS: HAZARDOUS MATERIALS MITIGATION	427,000	38,985	26,191	0	38,985	388,015
	1.3.085.04.040.04 - CTS: ENVIRONMENTAL MITIGATION	100,000	2,996	0	0	2,996	97,004
	1.3.085.04.040.06 - CTS: PEDESTRIAN/BIKE	80,000	2,397	0	0	2,397	77,603
	1.3.085.04.040.07 - CTS: AUTOMOBILE, BUS ACCESS	278,500	8,344	0	0	8,344	270,156
	1.3.085.04.040.08 - CTS: TEMPORARY FACILITIES & ODC	18,068,000	3,361,333	97,004	0	3,361,333	14,706,667
	1.3.085.04.050.02 - CTS: TRAFFIC SIGNALS AND CROSSING PROTECTION	304,000	304,000	294,892	0	304,000	0
	1.3.085.04.050.03 - CTS: TRACTION POWER SUPPLY	4,275,000	128,088	0	0	128,088	4,146,912
	1.3.085.04.050.04 - CTS: TRACTION POWER DISTRIBUTION	142,000	4,255	0	0	4,255	137,745
	1.3.085.04.050.05 - CTS: COMMUNICATIONS	2,564,000	76,823	0	0	76,823	2,487,177
	1.3.085.04.050.06 - CTS: FARE COLLECTION SYSTEM AND EQUIPMENT	79,924	2,395	0	0	2,395	77,529
	<b>YERBA BUENA/MOSCONE STATION (YBM) PKG 1255</b>	<b>163,088,999</b>	<b>6,771,780</b>	<b>998,802</b>	<b>42,403</b>	<b>6,814,183</b>	<b>156,274,816</b>
	1.3.086.96.040.08 - YBM: AC:ALLOCATED CONTINGENCY	5,000,000					5,000,000
	1.3.086.05.020.03 - YBM: UNDERGROUND STATION	118,380,548	2,991,762	0	21,600	3,013,362	115,367,186
	1.3.086.05.020.07 - YBM: ELEVATORS, ESCALATORS	5,600,000	143,127	0	0	143,127	5,456,873
	1.3.086.05.040.01 - YBM: DEMOLITION, CLEARING, EARTHWORK	800,000	800,000	779,553	0	800,000	0
	1.3.086.05.040.02 - YBM: SITE UTILITIES, UTILITY RELOCATION	6,799,999	170,986	0	20,803	191,789	6,608,210
	1.3.086.05.040.03 - YBM: HAZARDOUS MATERIALS MITIGATION	2,512,000	152,556	146,166	0	152,556	2,359,444
	1.3.086.05.040.04 - YBM: ENVIRONMENTAL MITIGATION	100,000	2,556	0	0	2,556	97,444
	1.3.086.05.040.06 - YBM: PEDESTRIAN/BIKE	18,000	460	0	0	460	17,540
	1.3.086.05.040.07 - YBM: AUTOMOBILE, BUS ACCESS	1,595,000	40,766	0	0	40,766	1,554,234
	1.3.086.05.040.08 - YBM: TEMPORARY FACILITIES & ODC	15,865,000	2,305,522	73,083	0	2,305,522	13,559,478
	1.3.086.05.050.02 - YBM: TRAFFIC SIGNALS AND CROSSING PROTECTION	237,000	6,057	0	0	6,057	230,943
	1.3.086.05.050.03 - YBM: TRACTION POWER SUPPLY	3,895,000	99,550	0	0	99,550	3,795,450
1.3.086.05.050.04 - YBM: TRACTION POWER DISTRIBUTION	148,000	3,783	0	0	3,783	144,217	
1.3.086.05.050.05 - YBM: COMMUNICATIONS	2,060,000	52,650	0	0	52,650	2,007,350	
1.3.086.05.050.06 - YBM: FARE COLLECTION SYSTEM AND EQUIPMENT	78,452	2,005	0	0	2,005	76,447	
<b>087 - SURFACE TRACKWORK &amp; SYS PKG 1256</b>	<b>144,988,999</b>	<b>4,928,084</b>	<b>8,563</b>	<b>0</b>	<b>4,928,084</b>	<b>140,060,915</b>	
1.3.087.99.040.08 - STS: AC:ALLOCATED CONTINGENCY	5,000,000					5,000,000	
1.3.087.09.010.06 - STS: GUIDEWAY: UNDERGROUND CUT & COVER	10,126,500	318,632	0	0	318,632	9,807,868	
1.3.087.09.010.07 - STS: GUIDEWAY: UNDERGROUND TUNNEL	13,746,000	432,520	0	0	432,520	13,313,480	
1.3.087.09.010.09 - STS: TRACK: DIRECT FIXATION	10,046,180	316,104	0	0	316,104	9,730,076	

PHASE	[A] Cost Account Description	BUDGET	ACTUAL COSTS				[G] VARIANCE (B - F)
		[B] DEC 2013 Budget (YOE)	[C] PRIOR MONTH Total	[D] PRIOR MONTH Monthly	[E] CURRENT Monthly	[F] CURRENT Total	
PHASE 3: CONSTRUCTION	1.3.087.09.010.10 - STS: TRACK: EMBEDDED	4,357,309	137,103	0	0	137,103	4,220,206
	1.3.087.09.010.12 - STS: TRACK: SPECIAL (SWITCHES, TURNOUTS)	5,369,510	168,952	0	0	168,952	5,200,558
	1.3.087.09.020.01 - STS: AT-GRADE STATION	9,121,500	287,009	0	0	287,009	8,834,491
	1.3.087.09.020.03 - STS: UNDERGROUND STATION	200,000	6,293	0	0	6,293	193,707
	1.3.087.09.040.02 - STS: SITE UTILITIES, UTILITY RELOCATION	16,412,000	295,772	0	0	295,772	16,116,228
	1.3.087.09.040.03 - STS: HAZARDOUS MATERIALS MITIGATION	100,000	3,147	(0)	0	3,147	96,853
	1.3.087.09.040.04 - STS: ENVIRONMENTAL MITIGATION	50,000	1,573	0	0	1,573	48,427
	1.3.087.09.040.07 - STS: AUTOMOBILE, BUS ACCESS	2,200,000	69,223	0	0	69,223	2,130,777
	1.3.087.09.040.08 - STS: TEMPORARY FACILITIES & ODC	9,950,000	1,870,398	8,563	0	1,870,398	8,079,602
	1.3.087.09.050.01 - STS: TRAIN CONTROL AND SIGNALS	30,136,000	161,605	(0)	0	161,605	29,974,395
	1.3.087.09.050.02 - STS: TRAFFIC SIGNALS AND CROSSING PROTECTION	844,000	26,557	(0)	0	26,557	817,443
	1.3.087.09.050.03 - STS: TRACTION POWER SUPPLY	10,439,000	301,719	0	0	301,719	10,137,281
	1.3.087.09.050.04 - STS: TRACTION POWER DISTRIBUTION	4,219,000	132,751	0	0	132,751	4,086,249
	1.3.087.09.050.05 - STS: COMMUNICATIONS	9,955,000	313,235	0	0	313,235	9,641,765
	1.3.087.09.050.07 - STS: CENTRAL CONTROL	2,717,000	85,491	(0)	0	85,491	2,631,509
	1.3.141.97.080.04 - PROF:AC:CONSTRUCTION ADMIN AND MGMT	2,956,812					2,956,812
	1.3.142.01.080.06 - PROF:LEGAL, PERMITS	2,014,204	0	0	0	0	2,014,204
	1.3.144.01.080.08 - PROF: STARTUP	6,941,907	0	0	0	0	6,941,907
	1.3.144.97.080.08 - PROA: AC STARTUP	1,358,422					1,358,422
	1.3.151.01.080.06 - TEMPORARY LICENSE AGREEMENTS	17,000	0	0	0	0	17,000
	1.3.170.01.050.04 - CONN:COMMUNICATION CONNECTION	5,757,629	0	0	0	0	5,757,629
	1.3.181.01.040.08 - PM: AON RISK INS.	18,088,750	17,166,040	0	0	17,166,040	922,710
	1.3.181.01.080.03 - PM: AON RISK INS. STUDY	25,000	25,000	0	0	25,000	0
	1.3.191.01.050.06 - FCOL:FARE COLLECTION EQUIP.	5,400,000	0	0	0	0	5,400,000
	1.3.192.01.050.01 - THALES T&S ATCS	487,972	110,000	0	0	110,000	377,972
	1.3.203.07.040.02 - JOC2-029: RELOCATE VAULTS-SPEEDWA	53,317	0	0	0	0	53,317
	1.3.302.03.050.03 - PG&E PERMANENT POWER, UMS	(2,350,000)	0	0	0	0	(2,350,000)
	1.3.302.03.050.03 - PG&E POWER FEED, UMS	2,959,826	0	0	0	0	2,959,826
	1.3.302.04.050.03 - PG&E PERMANENT POWER, CTS	(2,350,000)	0	0	0	0	(2,350,000)
	1.3.302.04.050.03 - PG&E POWER FEED, CTS	2,959,826	0	0	0	0	2,959,826
	1.3.302.05.050.03 - PG&E PERMANENT POWER, YBM	(2,368,540)	0	0	0	0	(2,368,540)
	1.3.302.05.050.03 - PG&E POWER FEED, YBM	3,125,222	2,569,222	0	0	2,569,222	556,000
	1.3.302.09.050.03 - PG&E POWER FEED, STS	11,839		0	0	0	11,839
	1.3.331.01.050.06 - FCOL:BART FARE COLLECTION EQUIP	700,000		0	0	0	700,000
	1.3.333.01.080.03 - CM:APTA - IRP	146,500	27,308	0	0	27,308	119,192
	1.3.401.01.080.04 - CM: MAYORS OFFICE ECONOMIC & WORKFORCE DEVEL	17,600	14,240	0	0	14,240	3,360
	1.3.402.07.050.04 - CONN:1UTL:COMM. CONNECTIONS (DT)	166,756	166,179	0	(0)	166,179	577
	1.3.402.08.050.04 - CONN:2UTL:COMM.CONNECTIONS	75,615	70,193	0	(0)	70,193	5,422
	1.3.404.01.080.06 - DEPT. OF BUILDING INSPECTION (DBI)	1,204,081	1,204,081	0	0	1,204,081	0
	1.3.491.02.900.01 - FORM B - CN1252 UTILITY REIMBURSEMENT	(3,958,659)	0	0	0	0	(3,958,659)

PHASE	[A] Cost Account Description	BUDGET	ACTUAL COSTS				[G] VARIANCE (B - F)
		[B] DEC 2013 Budget (YOE)	[C] PRIOR MONTH Total	[D] PRIOR MONTH Monthly	[E] CURRENT Monthly	[F] CURRENT Total	
PHASE 3: CONSTRUCTION	1.3.491.06.900.01 - FORM B - CN1300 UTILITY REIMBURSEMENT	(2,197,754)	0	0	0	0	(2,197,754)
	1.3.491.07.900.01 - FORM B - CN1250 UTILITY REIMBURSEMENT	(2,463,325)	0	0	0	0	(2,463,325)
	1.3.491.08.900.01 - FORM B - CN1251 UTILITY REIMBURSEMENT	(3,608,217)	0	0	0	0	(3,608,217)
	2.3.014.02.080.06 - CPT6901324 CS NORTH BEACH TBM SF PLANNING & FEES -	66,629	0	0	66,629	66,629	0
	2.3.019.02.080.03 - CPT6901236 CS N BEACH TBM LOC-PAGODA CCO OUTREACH	5,000	0	0	0	0	5,000
	2.3.023.02.080.06 - CPT6901323 CS NORTH BEACH TBM-CITY ATTY	50,000	0	0	26,298	26,298	23,702
	2.3.071.02.080.04 - CPT6901342 CS NORTH BEACH TBM CS155-1	349,358	0	0	285,218	285,218	64,140
	2.3.073.02.080.04 - CPT6901332 CS NORTH BEACH TBM CS155-3	9,600	0	0	9,353	9,353	247
	2.3.089.02.040.01 - CPT6901341 CS NORTH BEACH TBM CONSTRUCT	502,592	0	0	459,139	459,139	43,453
	2.3.089.97.040.01 - AC:CN1277: CPT690 ALLOCATED CONTINGENCY	220,000	0	0	0	0	220,000
	2.3.401.02.080.04 - CPT6901325 CS NORTH BEACH TBM MOEWD	71,155	0	0	12,800	12,800	58,355
	2.3.404.02.080.06 - CPT6901326 CENTRAL SUBWAY NORTH BEACH	10,000	0	0	3,376	3,376	6,624
	<b>SUBTOTAL CONSTRUCTION PHASE</b>	<b>1,369,589,590</b>	<b>275,574,514</b>	<b>13,968,361</b>	<b>14,067,010</b>	<b>289,641,523</b>	<b>1,079,948,067</b>
	1.4.091.01.070.01 - LRVS: LIGHT RAIL VEHICLES	24,108,712	584,732	7,581	139,602	724,334	23,384,378
1.4.091.97.070.01 - LRVA:AC: LIGHT RAIL VEHICLES	2,276,941					2,276,941	
<b>SUBTOTAL VEHICLES</b>	<b>26,385,653</b>	<b>584,732</b>	<b>7,581</b>	<b>139,602</b>	<b>724,334</b>	<b>25,661,319</b>	
5: REAL ESTATE	1.5.015.01.060.01 - ROW ACQUISITION	32,012,502	24,115,702	73,594	96,543	24,212,245	7,800,257
	1.5.015.97.060.01 - REAA:AC: RE:PROCURE&RELOCATE	1,000,000					1,000,000
	1.5.023.01.060.01 - REAL: REAL ESTATE: CITY ATTORNEY	2,212,882	2,062,882	0	143,585	2,206,467	6,415
	1.5.101.01.060.02 - REAL: REAL ESTATE: RESID. RELOCATE	1,275,200	1,077,554	0	0	1,077,554	197,646
	1.5.102.01.060.02 - REAL: REAL ESTATE: COMMER. RELOCAT	905,311	559,182	79,358	900	560,082	345,229
	2.5.015.02.060.01 - CPT6901231 CS NORTH BEACH TBM MOU RENT	800,000			256,667	256,667	543,333
	2.5.015.02.060.01 - CPT6901232 CS NORTH BEACH TBM MOU OUT	450,000			243,897	243,897	206,103
	2.5.015.02.060.01 - CPT6901233 CS NORTH BEACH TBM MOU REIMB	1,500,000			0	0	1,500,000
	2.5.015.02.060.01 - CPT6901234 CS NORTH BEACH TBM MOU REIMB	400,000			0	0	400,000
	2.5.015.02.060.01 - CPT6901222 CENTRAL SUBWAY TBM LOC-RE	15,000			0	0	15,000
2.5.015.02.060.01 - CPT6901235 CS NORTH BEACH TBM MOU	66,666			66,666	66,666	0	
2.5.015.02.060.01 - CPT6901311 CENTRAL SUBWAY LOC-DD P	30,000			26,699	26,699	3,301	
2.5.015.02.060.01 - CPT6901331 CS NORTH BEACH TBM APPRAISAL	4,000			4,000	4,000	0	
<b>SUBTOTAL ROW, LAND, EXISTING IMPROVEMENTS</b>	<b>40,671,561</b>	<b>27,815,320</b>	<b>152,951</b>	<b>838,957</b>	<b>28,654,277</b>	<b>12,017,284</b>	
7: UAC	1.7.500.91.090.00 - UNALLOCATED CONTINGENCY	5,992,766					5,992,766
	<b>SUBTOTAL UNALLOCATED CONTINGENCY</b>	<b>5,992,766</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,992,766</b>
	<b>TOTAL PROJECT COST</b>	<b>1,588,000,000</b>	<b>460,101,699</b>	<b>14,214,886</b>	<b>15,269,946</b>	<b>475,371,643</b>	<b>1,112,628,357</b>